



Annual Report 2019



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Chairman and Chief Executive Officer's Report

30 June 2019

The 2018-19 season was characterised by drought conditions in much of Australia, including the catchment areas of the Murrumbidgee River. Rainfall was below average which led to lower storage levels and low water allocations. The season's starting water allocation was 3% plus carryover, which was significantly below the prior season's 17% plus carryover. The final allocation for the year was 7%, a sharp contrast to the 45% of the year before. CICL was in a position where it was able to offer a 10% Member Benefit (at no cost based on Delivery Entitlement (DE) held) in early July and this was followed up by two additional water offers of 6% and 2% in August and February respectively. These additional water offers were based on DE held and were at a discounted price. These additional water offers arose due to efficiency savings and CICL carryover. The ability of CICL to provide a Member Benefit, and to make additional water offers, enabled irrigators to either plant a crop and take advantage of the strong commodity prices that were on offer, or trade their water entitlement on the temporary market. Whilst CICL would prefer that members utilise these offers to irrigate crops, we are cognisant that our members need to make decisions that are in the best interests of their businesses. With temporary water prices being at near record highs, it was hardly surprising that many members decided to trade the benefits provided.

A recent report on the 2018-19 water markets, published by Waterfind, stated that in the Murrumbidgee, the price of permanent high security water entitlement had increased by 42% over the previous year and the price for general security had increased by 15%. Given the substantial increase in permanent plantings of long-term, water demanding horticulture, the water supply and demand equation is rapidly changing and it is likely that this upward trend in permanent and temporary water prices may continue. In addition to the role that increased permanent horticulture may have on water prices, they will also be affected by the impacts of the reduced consumptive supply which will be exacerbated should further water buy-back be necessary.

Members will be aware of the repricing of water access charges that was announced in April 2019. This repricing, due to the strong financial performance of CICL, led to a significant reduction in water access fees for the 2018-19 year with the price of general security DE being reduced to \$4.22 from the original price of \$11.22. This strong financial performance also led to the Board's decision to hold 2019-20 water access fees to the same level as the original 2018-19 pricing. We would like to make it clear that the repricing that has occurred this season should be considered a one-off and should not be relied upon, or anticipated, going forward. In addition to CICL's repricing decision, it was pleasing that the NSW Government decided to provide a fixed charge fee waiver of up to \$4,000 per General Security licence holder, as part of its drought relief package. Whilst the process to finalise the drought rebate with WaterNSW was tedious and lengthy, and required Ministerial intervention, management are of the opinion that in the end, irrigators received the rebate as the Minister intended. It is pleasing to note that there will be a drought relief rebate for the 2019-20 year, however, the details of this are yet to be received.

CICL made a profit before tax of \$5.5m in FY2019 compared to \$1.5m in FY2018. Expenses, other than the bulk water supply expense, were above those of FY2018 and revenue was significantly above that of FY2018. The major reason for the increase in revenue was income from the water offers, which enabled the repricing of water access charges. Return from our equity investment portfolio was \$648k above that of FY2018 and \$199k above budget, which is an indication that the strategy and rebalancing of our investment portfolio, as recommended by our investment advisor, is gaining traction. Employee benefit expenses were 5% greater in FY2019 owing to some staff being employed on a casual basis in order to undertake specific projects, e.g. drainage inlets and customer service. Material and contract expenses were 5% greater in FY2019 owing to a decision to maximise the work that could be undertaken due to the dry winter works periods, both at the start and the end of FY2019.

We are again pleased to report that there were no lost time injuries that occurred during the year. Workplace health and safety (WHS) remains extremely important and is taken very seriously by the Board and Management, and every effort is made to ensure a safe working environment is provided to our staff and contractors. We are pleased to have retained our OHSAS accreditation in FY2019. We are concerned, however, by the disregard for imposed speed restrictions that some drivers have when employees and contractors are working close to the roadside. Ignoring the imposed speed restrictions places our employees and contractors at great risk and danger and we strongly urge you to obey these restrictions when we do have them in place.

During the year a project regarding improving customer service was undertaken. This project stemmed from our 5 year strategy and was undertaken by Jane McIntyre, who engaged with the Member Focus Group, the Board and staff to provide recommendations for improvement. Management prioritised the recommendations and are currently working through them. Another project undertaken related to climate change and the impact that it could have on CICL's and its members' businesses. Some of the findings of that report were detailed in the August 2019 newsletter.

Chairman and Chief Executive Officer's Report

30 June 2019

Other focus areas of the Board and Management in 2018-19 included:

- Continuing to deliver value to our Members. As previously mentioned, this year we were able to reduce our water access fees, provide a Member Benefit and make two additional water offers. The Board and Management are continually seeking ways to add value for our Members and increase the value of DE.
- Continuing to work with CIMCL on infrastructure replacement.
- Continuing to maintain appropriate levels of asset maintenance and taking advantage of the dry winter weather in 2018 and 2019.
- Maximising the performance of CICL's water operating system to deliver the maximum benefit to our Members. Our system losses were higher in 2018-19 than in the previous year and metered usage was less than half that of the previous year. This led to inefficiencies that could not be overcome due to the level of service that Management wanted to provide our Members with. It was pleasing to note that there were no order or take restrictions imposed on Members during the year.
- Working closely with the EPA on the Metolachlor issue that was raised during 2018. Management is pleased with the assistance received from Members in this regard.
- Completing the management of OFIEP in the CIA and adjacent areas.
- Working through the strategic objectives and initiatives as per the agreed timeframes in the CICL Strategic Plan 2018-2023.
- Undertaking a review of the unauthorised use of CICL's assets, including land, channels and drainage areas, which is prohibited, with a view to conducting an extensive compliance program in 2019-20.
- Undertaking a detailed review of cybersecurity and implementing risk mitigation where it was deemed an improvement in security was appropriate. This included updating the way in which members and customers accessed the on-line and phone water ordering systems, WaterMart, and CICL's website.

CICL continues to be very active in representing the interests of its Members through the NSW Irrigators' and the National Irrigators' Councils, with our delegates being Peter Sheppard and Jenny McLeod respectively. Jenny serves on the Board of National Irrigators. In 2018-19, Peter Sheppard served as CICL's delegate to WaterNSW's Murrumbidgee Customer Service Committee and Anthony Mannes as a Member of the Murrumbidgee Environmental Water Advisory Group (EWAG). Jenny McLeod, CICL's Policy & Communication Manager, also makes a major contribution to the analysis of emerging issues and the development of strategy across all of these bodies.

This year remained very busy from an advocacy perspective with many meetings of Stakeholder Advisory Panels regarding the reviews of the Water Sharing Plans and the Water Management Act. CICL has made a submission on the draft water sharing plans for surface and ground water in the Murrumbidgee Valley. Please refer to the External Matters' Report on page 5 of this annual report for more detail of the issues we have been involved in.

CICL is pleased to have hosted the NSW Water Minister, Melinda Pavey, and the Deputy Premier, John Barilaro, during their visit to the CIA. In addition, we hosted the Member for Albury, Justin Clancy. Our local Member for Murray, Helen Dalton, has not yet accepted our invitation to visit.

During the year we conducted a series of members' breakfast meetings and were pleased with the attendances. We aim to continue with similar meetings in the coming year. We shall also continue holding Member Focus Group meetings to obtain members' opinions on specific topics.

Keith Burge, Member Director, is due to retire after a three year term at the 2019 AGM. Keith has renominated, and there being no other nominations, will be reappointed for a further three year term. Keith's appointment has the Board's full support.

At the AGM we will be asking you to endorse the reappointment of Independent Director, Bruce Brown. Bruce brings a lot of skills and experience that the Board highly values.

During the year two staff celebrated major milestones with CICL, Steve Knight reached 50 years of service and Eric Hutchinson 40 years. These are outstanding achievements and their loyalty and dedication is greatly appreciated. Sue Nand left us in August 2019 after close on 20 years' service. Sue has headed to Bundaberg and we wish her well. Jane McIntyre has been appointed as HR Officer and WHS Coordinator, and Kellie Pound as Financial Accountant. In mid-July, we welcomed Avinash Gurram, a civil engineer, to CICL. Avinash brings international experience in civil construction, having worked in India and in Montserrat. He is also a "country boy", having been brought up on a rural property in India. His father is a

Chairman and Chief Executive Officer's Report

30 June 2019

farmer, growing rice and cotton, however, as Avinash will tell you, the size of the farm is much smaller than farms in the CIA. Avinash has experience with irrigation projects, including open channels, reservoirs, drainage, bridges and regulators.

John Skinner retires from CICAL at the end of August 2019, and Shane Taylor has been appointed to the position of Water Operations Quality Assurance Officer. We wish John well in his retirement and congratulate Shane on his new role. Johann Pereira and Sam Casey resigned from CICAL during the year.

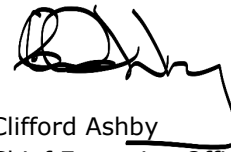
CICAL continues to recognise its wider responsibility to the Coleambally Community; Christine Chirgwin is a Councillor on Murrumbidgee Council, Bronwyn Vearing the Secretary of the Coleambally Chamber of Commerce, Paul Clarke and Graeme Rayner are on the Board of the Cypress View Lodge, and Clifford Ashby serves on the Murrumbidgee Council's Economic and Tourism Advisory Group. Many of our staff assisted with the Taste Coly Food and Farm Festival and many serve on sporting committees or are Members of divisions of the Rural Fire Service. We also continue to provide funding and in-kind support to many community organisations and continue to provide an accounting and payroll function for the Coleambally Community Club.

For CICAL to operate effectively there needs to be a strong sense of common purpose and cohesion within, and across, its Board and staff. We are pleased to report that the strong sense of purpose and cohesion continues. However, ultimately CICAL's continued success rests very much with you, our Members, and your continuing willingness to support major propositions put to you by CICAL and your compliance with the Co-operative's Rules. It was disappointing to note that some members were irresponsible during the year and siphoned water illegally from the system. Where CICAL was made aware of those breaches, CICAL took appropriate action. We would like to remind members that illegal take of water is a breach of rules and it is effectively "stealing" from other members. Should this situation recur in the coming season, CICAL will impose the maximum penalty allowable.

Finally, the Board acknowledges CICAL's highly committed and very experienced staff for their ongoing commitment to the Co-operative and its Members. We also thank our Members for their continuing support.



Peter Sheppard
Chairman



Clifford Ashby
Chief Executive Officer

External Matters' Report

30 June 2019

Pressures on the irrigation sector continued in 2018-19. The deepening drought has exposed pressures on farm businesses, communities and the environment which are showing the cumulative impacts of water reforms, not just the Murray Darling Basin Plan (the Basin Plan), on the irrigation industry and resulting in the irrigation sector being splintered. CICL welcomes the appointment in June of an Independent Social and Economic Assessment of the Basin Plan and believes this work is important to help communities and Governments make better decisions about the next steps for the Basin Plan.

Relatively the Murrumbidgee Valley has been more resilient compared to other catchments, however, we face uncertain times with the drought continuing and political pressure mounting on governments to address complex and often conflicting issues. A key element of our external advocacy is to support both National Irrigators' Council and NSW Irrigators' Council and to work with these organisations to clearly articulate priorities to governments.

In the last year CICL focussed its external advocacy on supporting actions that will minimise the social and economic impact of the Basin Plan on the co-operative and its members. We have advocated strongly for the NSW Government to progress implementation of the Sustainable Diversion Limit Adjustment Projects and we are disappointed in the slow progress and lack of trust in the process which is evident in the community. These projects are important to minimising further water recovery from our foot print.

In our submission to the Commonwealth Government's consultation on additional criteria for on-farm projects to meet the social and economic neutrality test, we emphasised the cumulative impact of water reforms on irrigated agriculture in our foot print. It was pleasing that in December the Murray Darling Basin Ministerial Council supported the need for a "tough" test of neutrality for further water recovery.

A small but important achievement in 2019 was the finalisation of the new Water Charge Rules (the Rules) by the Commonwealth Water Minister. After several years of consultation and a hiatus in decision making, the revised Rules made by the Minister removed some of the more onerous components of the draft Rules written by the Australian Competition & Consumer Commission. The new Rules will apply from 1 July 2020 and the key change for our members will be a Schedule of Charges that will be longer and provide more transparency in how government charges paid by CICL are passed on to members.

In the last year the NSW Government has made significant changes to the Water Management Act (NSW) 2000 and its regulations to implement its Water Metering Framework. CICL welcomes the changes made to date including recognition of the type of meter at our offtake.


CICL has participated in the Stakeholder Advisory Panel formed to provide advice on the development of the Murrumbidgee Water Resource Plan required by the Basin Plan and the remaking of the Murrumbidgee Regulated River Water Source Water Sharing Plan (WSP). The most disappointing aspect of this process has been its failure to investigate alternatives to the complex environmental flow rules in the WSP. The NSW Government is expecting to finalise the replacement WSP for implementation from 1 July 2020.

On our members' behalf, CICL argued strongly for the NSW Government drought fee relief on fixed charges to be provided on the same basis as the fee relief available to NSW General Security Water Access Licence holders. Achieving this outcome was another small success.

Maintaining open and respectful relationships with government is an important part of CICL's strategic plan. Since the re-election of the State coalition government we have met with the new Water Minister in the Hon. Melinda Pavey in both Sydney and Coleambally and had the opportunity to re-inforce the importance of ensuring the Sustainable Diversion Limit Adjustment Mechanism 605GL of off sets is delivered. This work will continue in the coming year, where discussion and decisions by the Murray Darling Basin Ministerial Council will be important to our future.

Our current focus is to ensure government progresses the Sustainable Diversion Limit Adjustment Mechanisms projects and considers alternatives where it is evident projects will either not proceed or the volume off set will be less than 605GL. Our goal is for no more productive water to be removed from the consumptive pool under the Basin Plan unless the purchase is part of strategic buyback or the efficiency measures where the "tough" social and economically neutral test has been met.

In addition, if there is no relief in spring from the current drought, CICL will actively participate in the processes established by WaterNSW to provide advice and input into drought planning and river operations in the Murrumbidgee.



Jenny McLeod
Policy and Communications Manager

Coleambally Irrigation Co-operative Limited

ABN 75 951 271 684

FINANCIAL STATEMENTS

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Directors' Report

30 June 2019

Your Directors present their report on the Coleambally Irrigation Co-operative Limited for the year ended 30 June 2019.

Directors

The following persons were Directors of the Co-operative during the whole of the financial period and up to the date of this report:

P T Sheppard	Member Director (Chairman)
B M Brown	Independent Director
K H Burge	Member Director
G F Latta	Independent Director (Resigned 25 October 2018)
A T Mannes	Member Director
C M Perkins	Member Director
S Smith	Independent Director (Appointed 26 October 2018)

Principal Activities

During the year, the principal continuing activities of the Co-operative consisted of the provision of irrigation and agricultural services to Member landholders connected to the system of channels within the Coleambally Irrigation District.

Dividends

No interim dividends have been paid and the Directors do not recommend a dividend for the current year.

Review of Operations

A summary of consolidated results is set out below:

	2019	2018
	\$'000	\$'000
Profit/(loss) before income tax expense	5,523	1,483
Income tax (expense)/credit	(1,528)	432
Net profit/(loss) after income tax	3,995	1,915

The financial result achieved during FY 2018-19 needs to be seen in the context of:

- a 7% General Security water allocation, down from 45% in 2018, and the provision of a Member benefit of 10% additional water at no cost;
- CICAL access charges decreased by 61% from the original price set for the season as a result of a re-pricing decision;
- delivery of 104,040 Megalitres, down from 263,634 Megalitres in 2018, by CICAL;
- additional revenue from the sale of additional water savings of \$9,216,000 and carryover, up from \$1,980,000 in 2018;
- fixed charge equivalent revenue of \$22,000 down from \$90,000 in 2018;
- a return of \$3,061,000, up from \$2,413,000 achieved in 2018, on our investment portfolio;
- a contribution to consolidated profit from the OFIEP program of \$156,000, up from \$124,000 in 2018; and
- Lower State Water Charges due to the lower allocations and demand and the receipt of drought relief for access charges which was passed on to members.

CICAL's profit from its core business was \$2,305,000 (before OFIEP income and termination fees) compared to a corresponding loss of \$1,054,000 in the previous year.

Directors' Report

30 June 2019

Significant Changes in the State of Affairs

There have been no significant changes in the state of affairs of the Co-operative during the financial year.

Matters Subsequent to the End of the Financial Year

No matter, transaction or event of a material and unusual nature has arisen since the end of the financial year likely, in the opinion of the Directors, to affect significantly the operations of the Co-operative, the results of those operations, or the state of affairs of the Co-operative, in subsequent financial years.

Likely Developments and Expected Results of Operations

Information on likely developments in the Co-operative's operations and the expected results from operations has not been included in this report because the Directors believe it may result in unreasonable prejudice to the Co-operative.

Environmental Regulation

The Co-operative is subject to significant environmental regulation under licencing in respect to its irrigation undertaking. The Directors, in submitting the Annual Compliance Report to Government Agencies, are conscious of the need for compliance with licence conditions. The Co-operative has complied with the licences issued by Government. The Board is aware of increasing risk and has planned works and measures to assist compliance with licence conditions. The Board, in setting the Co-operative's sustainability goals, is aware of the need to go beyond licence compliance and have developed the necessary systems to do so.

Insurance of Officers

During the financial year the Co-operative paid a premium of \$5,221 (2018: \$4,978) to insure its Directors and Officers in respect to liabilities that may arise from their position as Directors and Officers of the Co-operative.

Information On Directors

Director	Experience	Special Responsibilities
P T Sheppard	Commenced as a Director of the Co-operative on 9 November 2012. Previous Chairman of CIMCL from 27 November 2003 to 8 November 2012. Irrigation farmer. Graduate of the Australian Institute of Company Directors (GAICD).	Chairman of CICL since November 2015. Chairman Corporate Governance and Policy Committee. Member of the Finance and Risk Management Committee. Board representative on the Coleambally Environmental and Reference Committee. Member of Murrumbidgee Customer Advisory Group. Member NSW Irrigators' Council.
B M Brown	Commenced as a Director of the Co-operative on 20 July 2004. Director of CIMCL since 1 March 2007. Senior management roles with a number of large agribusiness groups including the National Rural Advisory Committee (1999-2005) and is currently a NSW Natural Resource Access Regulator Board Member	Chairman of the Finance and Risk Management Committee.
K H Burge	Commenced as a Director of the Co-operative on 8 November 2013. Irrigation farmer. Member of the Australian Institute of Company Directors	Chairman of the Asset Refurbishment and Maintenance Committee. Member of the Finance and Risk Management Committee.

Directors' Report

30 June 2019

Director	Experience	Special Responsibilities
A T Mannes	Commenced as a Director of the Co-operative on 30 October 2015. Irrigation farmer. Graduate of the Australian Institute of Company Directors (GAICD).	Member of the Asset Refurbishment and Maintenance Committee. Member of the Finance and Risk Management Committee.
C M Perkins	Commenced as a Director of the Co-operative on 31 October 2014. Irrigation farmer. Graduate of the Australian Institute of Company Directors (GAICD).	Deputy Chairman of CICL since November 2015. Member of the Finance and Risk Management Committee. Member of the Corporate Governance and Policy Committee. Member of the Asset Refurbishment and Maintenance Committee.
S Smith	Commenced as a Director of the Co-operative on 26 October 2018. Chartered Accountant. Graduate Diploma in Applied Finance. Senior management roles within a number of industries including water. Graduate of the Australian Institute of Company Directors (GAICD).	Member of the Finance and Risk Management Committee. Member of the Corporate Governance and Policy Committee.

Meetings of Directors

Committees of the Board are as follows:

1. Finance and Risk Management Committee
2. Asset Refurbishment and Maintenance Committee
3. Corporate Governance and Policy Committee
4. Coleambally Environmental and Reference Committee

The number of meetings of the Co-operative's Board of Directors and each Board Committee held during the year ended 30 June 2019, and the number of meetings attended by each Director was:

	Board Meetings	Finance & Risk Management Committee	Asset Refurbishment & Maintenance Committee	Corporate Governance & Policy Committee	Coleambally Environmental & Reference Committee
Number of meetings held	12	4	1	3	3
B M Brown	12	4	*	*	*
K H Burge	12	3	1	*	*
G F Latta	5	1	*	2	*
A T Mannes	12	4	1	*	*
C M Perkins	12	4	1	3	*
P T Sheppard	12	4	1	3	3
S Smith	8	3	*	1	*

* = not a member of this committee

Directors' Report

30 June 2019

Auditors' Independence Declaration

A copy of the Auditors' independence declaration as required by the Co-operatives' National Law is set out below.

Rounding of Amounts

The Co-operative is of a kind referred to in Class Order 98/0100 issued by the Australian Securities & Investments Commission, relating to the "rounding off" of amounts in the Directors' report and financial statements. Amounts in the Directors' report and financial statements have been rounded off in accordance with that Class Order to the nearest thousand dollars, or in certain cases, to the nearest dollar.

This report is made in accordance with a resolution of the Directors.



Peter Sheppard
Director

Coleambally
20 August 2019

Auditors' Independence Declaration

As lead Auditor of the audit of Coleambally Irrigation Co-operative Ltd for the year ended 30 June 2019, I declare that, to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements in relation to the audit;
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.



Stephen Clarke
Director
JohnsonsMME

Albury
26 August 2019

Coleambally Irrigation Co-operative Limited
Consolidated Income Statement

For the year ended 30 June 2019

	Notes	2019	2018
		\$'000	\$'000
Income	3	17,474	14,487
Employee benefits expenses		(4,092)	(3,907)
Materials and contracts expenses		(5,242)	(4,950)
Bulk water supply expenses	4	(1,023)	(2,575)
Depreciation and amortisation expenses	4	(1,561)	(1,469)
Other expenses	4	(33)	(103)
Profit/(loss) before income tax expense	32	5,523	1,483
Income tax (expense)/credit	5	(1,528)	432
Profit/(loss) for the year		3,995	1,915
Other comprehensive income		0	0
Total comprehensive result for the year		3,995	1,915

The above consolidated income statement should be read in conjunction with the accompanying notes.

Consolidated Statement of Changes in Equity

For the year ended 30 June 2019

	Contributed Equity	Retained Earnings	Total
	\$'000	\$'000	\$'000
Balance as at 30 June 2017	132,479	32,921	165,400
Profit/(Loss) for the year	-	1,915	1,915
Other comprehensive income	-	-	-
Balance as at 30 June 2018	132,479	34,836	167,315
Profit/(Loss) for the year	-	3,995	3,995
Other comprehensive income	-	-	-
Balance as at 30 June 2019	132,479	38,831	171,310

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Consolidated Balance Sheet

As at 30 June 2019

	Notes	2019 \$'000	2018 \$'000
ASSETS			
Current assets			
Cash and cash equivalents	7	12,554	12,374
Trade and other receivables	8	12,924	11,151
Other current assets	9	221	182
Total current assets		25,699	23,707
Non-current assets			
Other financial assets	10	38,542	36,732
Property, plant and equipment	11	49,154	49,138
Deferred tax assets	12	288	265
Intangible assets	13	76,258	76,258
Total non-current assets		164,242	162,393
Total Assets		189,941	186,100
LIABILITIES			
Current liabilities			
Trade and other payables	14	3,516	4,688
Current tax liabilities	15	663	272
Provisions	16	627	557
Other	20	149	149
Total current liabilities		4,955	5,666
Non-current liabilities			
Provisions	17	45	17
Deferred tax liabilities	18	10,195	9,516
Members' shares	19	485	486
Other	20	2,951	3,100
Total non-current liabilities		13,676	13,119
Total Liabilities		18,631	18,785
Net Assets		171,310	167,315
EQUITY			
Contributed equity		132,479	132,479
Retained profits		38,831	34,836
Total Equity		171,310	167,315

The above consolidated balance sheet should be read in conjunction with the accompanying notes

Consolidated Statement of Cash Flows

For the year ended 30 June 2019

	Notes	2019	2018
		\$'000	\$'000
Cash flows from operating activities			
Receipts from customers		12,470	12,338
Payments to suppliers and employees		(11,678)	(11,819)
		792	519
Government grants		156	124
Interest and distributions received		353	413
Income tax (paid) received		(481)	91
Net cash inflow/(outflow) from operating activities	26	820	1,147
Cash flows from investing activities			
Payments for property, plant and equipment		(1,815)	(1,092)
Payments for investments		(6,500)	(14,670)
Proceeds from sale of property, plant and equipment		278	4
Proceeds from sale of investments		7,398	10,131
Net cash inflow/(outflow) from investing activities		(639)	(5,627)
Cash flows from financing activities			
Redemption of Shares		(1)	0
Net cash inflow/(outflow) from financing activities		(1)	0
Net increase/ (decrease) in cash held		180	(4,480)
Cash at the beginning of the financial period		12,374	16,854
Cash at the end of the financial year	7	12,554	12,374

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Coleambally Irrigation Co-operative Limited
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30 June 2019

The consolidated financial statements and notes represent those of Coleambally Irrigation Co-operative Limited and Controlled Entities (the "consolidated group" or "group").

The separate financial statements of the parent entity, Coleambally Irrigation Co-operative Limited, have not been presented within this financial report as permitted by amendments made to the Corporations Act 2001.

Note 1 Summary of Significant Accounting Policies

These financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, and the Co-operatives National Law as amended.

The following is a summary of material accounting policies adopted by the Co-operative in preparation of the financial statements. The accounting policies have been consistently applied unless otherwise stated.

Principles of consolidation

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of Coleambally Irrigation Co-operative Limited as at 30 June 2019 and the results of all subsidiaries for the year then ended. Coleambally Irrigation Co-operative Limited and its controlled entities together are referred to in these financial statements as the consolidated entity. The effects of all transactions between entities in the consolidated entity are eliminated in full.

A list of controlled entities is contained in Note 28. All controlled entities have a 30 June financial year end.

(a) Basis of preparation

The financial statements are prepared in accordance with the historical cost convention, except for certain assets which, as noted, are at valuation.

Because the Co-operative's principle purpose is to provide cost effective services to its members, rather than the generation of profit, the Directors have determined that the Co-operative is a not-for-profit entity as defined by Australian Accounting Standards. Accordingly, the Co-operative has applied Accounting Standards as they apply to not-for-profit entities.

The accounting policies adopted have been consistently applied to all years presented. Comparative figures have been adjusted to conform with any changes in presentation in the current financial year.

(b) Income recognition

Amounts disclosed as income are net of duties and taxes paid. Income is recognised for the major business activities as follows:

(i) Fixed Water Charges

Income is recognised on a pro-rata basis throughout the year.

(ii) Variable Water Charges

Variable water charges are recognised as income upon delivery of the water.

(iii) Sales of goods & services

A sale of goods is recorded when goods have been despatched to a customer pursuant to a sales order and the associated risks have been passed to the carrier or customer. A sale of services is recognised when the service is delivered.

(iv) Termination Fees

Termination fees are charged and recognised at the time Delivery Entitlements are terminated.

Note 1 Summary of Significant Accounting Policies (Continued)

(v) Government Grants

Amounts received from Government are recognised as income as the works for which the grants were received are undertaken. Grants received in advance are brought to account as a liability titled "Amounts held on behalf of Government." (Refer Note 14).

(vi) Interest

Interest income is recognised on an accrual basis taking into account the interest rates applicable to the financial assets.

(vii) Long Term Supply Agreements

Income is recognised over the period to which the supply agreement relates. Income received in advance is deferred and reflected in the balance sheet as unearned revenue. (Refer Note 20).

(c) Income Tax

Income tax expense or income for the year is the tax payable on the current year's taxable income adjusted for changes in deferred tax assets and liabilities attributable to temporary differences between the tax bases of assets and liabilities and their carrying values in the financial statements, and to unused tax losses.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or the liabilities settled. 2019: 27.5% (2018: 27.5%) Where temporary differences arise on initial recognition of an asset or liability, no deferred tax asset or liability is recognised in respect to these differences if they arose in a transaction that, at the time of the transaction, did not affect either the accounting or taxation profit or loss. Deferred income tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised.

Deferred tax is credited/debited in the income statement except where it relates to items that may be credited/debited directly to equity, in which case deferred tax is adjusted directly against equity.

(d) Cash and cash equivalents

Cash and cash equivalents include deposits at call which are readily convertible to cash on hand and are subject to an insignificant risk of changes in value.

(e) Trade and other receivables

Water charges for services provided by the Co-operative are billed annually in June each year. Water charges representing the recoupment of the bulk charges received for water delivered by the State are now billed annually having previously been billed quarterly. All water charges are due in 30 days. Interest is charged on overdue amounts at the rate of 7.0% (2018: 7.5%) per annum. Sales of goods or services are invoiced on delivery and are due and receivable in 30 days.

Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off. An allowance for expected credit losses is made based on an assessment of historical credit losses and other impairment factors.

(f) Other financial assets at fair value through the profit and loss

Financial assets at fair value through the profit and loss are financial assets that are managed and their performance evaluated on a fair value basis, in accordance with a documented investment strategy (summarised at Note 31), and information about these investments is provided and monitored internally by the Board on a regular basis. These financial assets comprise investments in managed funds and are reflected at fair value based on advice from the fund managers. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date. Changes in the fair value of "financial assets at fair value through the profit and loss" are recognised in the income statement in the period in which they arise.

Note 1 Summary of Significant Accounting Policies (Continued)

(g) Property, plant and equipment

All property plant and equipment is stated at historical cost less accumulated depreciation. Historical cost is determined as the fair value of the assets given up, shares issued or liabilities undertaken at the date of acquisition plus incidental costs directly attributable to the acquisition.

Depreciation is calculated on a straight line basis to write off the net cost of each item of property, plant and equipment (excluding land) over its expected useful life to the Co-operative. Estimates of remaining useful lives are made on a regular basis for all assets, with annual reassessments for major items. The expected useful lives are as follows:

Buildings	40 years
Plant and equipment	3 to 15 years
Water Distribution Assets	100 years
Water Infrastructure	10 to 100 years

(h) Maintenance and repairs

All repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

(i) Impairment of assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell, and its value in use.

As the Co-operative is a not-for-profit entity, value in use is taken to be the depreciated replacement cost provided that the Co-operative would, if deprived of the asset, replace it. Accordingly, the Co-operative's non-current assets may be carried at amounts significantly different to the values that would be applied if the Co-operative were a "for profit" entity in accordance with the Accounting Standards and if it was required to apply the impairment rules of a "for profit" entity.

(j) Non-current assets constructed by the Co-operative

The cost of non-current assets constructed by the Co-operative includes the cost of all materials used in construction, direct labour on the project, borrowing costs incurred during construction and an appropriate proportion of variable and fixed overhead.

(k) Trade and other payables

These amounts represent liabilities for goods and services provided to the Co-operative prior to the end of the financial year and which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

(l) Goods and Services Tax

Income, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the balance sheet are shown inclusive of GST.

(m) Employee entitlements

(i) Short-term employee provisions

Provision is made for the Co-operative's obligation for short-term employee benefits. Short-term employee benefits are benefits that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including

Note 1 Summary of Significant Accounting Policies (Continued)

wages, salaries and sick leave. Short-term employee benefits are measured at the amounts expected to be paid when the obligation is settled.

(ii) Other long-term employee provisions

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in the income statement as a part of employee benefits expense. The Co-operative's obligations for long-term employee benefits are presented as non-current employee provisions in its balance sheet, except where the Co-operative does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(n) Intangible assets

Water licences are brought to account at cost. The licences have indefinite useful lives and accordingly no amortisation is charged. The licences are checked for impairment annually (refer Note 1(i)).

(o) Member's Shareholdings

Under the Co-operative's constitution, Members have the unconditional right to redeem their shares. Consequently, all the Co-operative's share capital is described as a liability in accordance with UIG2 "Members Shares in Co-operative entities and similar interests".

(p) New Accounting Standards and interpretations

The Co-operative has adopted AASB 9 with a date of initial application of 1 July 2018. As a result the Co-operative has changed its financial instruments accounting policies as detailed in this note. The Co-operative applies AASB 9 simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance for contracted receivables. While this represents a change in accounting policy from the former AASB 139 incurred loss approach, there has been no impact on the Co-operative's opening and closing loss allowance for trade and other receivables, or the classification of financial assets and liabilities.

As at 30 June 2019 the following standards that are relevant and applicable to the Co-operative, had been issued but were not mandatory for the year ending 30 June 2019. The Co-operative has not and does not intend to adopt these standards early.

AASB 15 - Revenue from Contracts with Customers, applicable for financial reporting periods beginning on or after 1 January 2019. The core principle of AASB 15 requires an entity to recognise revenue when the entity satisfies a performance obligation by transferring a promised good or service to a customer. This standard is not expected to have a material impact on the Co-operative.

AASB 16 - Lease, applicable for financial reporting periods beginning on or after 1 January 2019. The key changes introduced by AASB 16 include the recognition of operating leases (which are currently not recognised) on balance sheet. The assessment has indicated that most operating leases, with the exception of short term and low value leases will come on to the balance sheet and will be recognised as right of use assets with a corresponding lease liability. In the income statement, the operating lease expense will be replaced by depreciation expense of the asset and an interest charge. This standard is not expected to have a material impact on the Co-operative.

Note 2 Parent Entity Disclosure

Income Statement of parent entity Coleambally Irrigation Co-operative Limited

	2019	2018
	\$'000	\$'000
Income	17,002	14,334
Employee benefits expenses	(4,092)	(3,907)
Materials and contracts expenses	(5,172)	(4,938)
Bulk water supply expenses	(1,023)	(2,575)
Depreciation and amortisation expenses	(1,561)	(1,469)
Other expenses	(33)	(103)
	<hr/>	
Profit/(loss) before income tax expense	5,121	1,342
Income tax (expense)/credit	(1,528)	432
	<hr/>	
Profit/(loss) for the year	3,593	1,774
	<hr/>	
Other comprehensive income	0	0
Total comprehensive result for the year	3,593	1,774

Balance Sheet of parent entity Coleambally Irrigation Co-operative Limited

	2019	2018
	\$'000	\$'000
ASSETS		
Current assets	25,690	24,100
Non-current assets	163,226	161,378
Total Assets	188,916	185,478
	<hr/>	
LIABILITIES		
Current liabilities	4,953	5,665
Non-current liabilities	13,676	13,119
Total Liabilities	18,629	18,784
	<hr/>	
Net Assets	170,287	166,694
	<hr/>	
EQUITY		
Contributed equity	132,479	132,479
Retained profits	37,808	34,215
Total Equity	170,287	166,694

30 June 2019

Note 2 Parent Entity Disclosure (Continued)

Guarantees

CICL has not entered into any guarantees, in the current or previous financial years, in relation to the debts of its subsidiaries.

Contingent liabilities

At 30 June 2019, CICL had no contingent liabilities (2018: Nil).

Contractual commitments

At 30 June 2019, CICL had entered into contractual commitments for the acquisition of property, plant and equipment as set out in Note 24.

Note 3 Income

	2019	2018
	\$'000	\$'000
Income		
Sale of water	9,216	1,980
State Water Charges	720	2,352
CICL Charges	3,901	7,327
Termination fees	1	0
Other sales	281	225
	14,119	11,884
Net gain on sale of property plant and equipment	73	4
OFIEP Management Fee	156	124
Net distributions and movement in fair value of financial assets	2,708	2,000
Rentals	65	62
Interest	353	413
	3,355	2,603
Total income	17,474	14,487

30 June 2019

Note 4 Expenses

	2019	2018
	\$'000	\$'000
Expenses include the following specific items:		
Cost of sales of goods – bulk water charges	1,023	2,575
Depreciation		
Buildings	64	65
Plant and equipment	149	95
Water Distribution and Infrastructure	1,348	1,309
Total depreciation	1,561	1,469
Other expenses		
Net loss on disposal of non-current assets	33	103

Note 5 Income Tax

(a) Income tax expense

	2019	2018
	\$'000	\$'000
Current tax	872	351
Deferred tax (i)	656	(783)
Aggregate income tax expense/(credit)	1,528	(432)
(i) Deferred income tax expense included in income tax expense comprises:		
Decrease/(increase) in deferred tax assets (Note 12)	(23)	23
(Decrease)/increase in deferred tax liabilities (Note 18)	679	(806)
	656	(783)

(b) Numerical reconciliation of income tax expense to prima facie tax payable

The aggregate amount of income tax attributable to the financial year differs from the amount calculated on the operating profit and extraordinary item. The differences are reconciled as follows:

Net profit/(loss) before income tax	5,523	1,483
Income tax expense/(credit) calculated @ 27.5% (2018: 27.5%)	1,519	408
Tax effect of permanent differences		
Effect of change in tax rate on Deferred Tax Balances	0	(836)
Depreciation on assets revalued at privatisation not deductible	25	25
Under/(over) provision in prior year	(16)	(29)
Income tax expense/(credit) attributable to operating profit	1,528	(432)

Note 6 Dividends

No dividend was paid during the period and no dividend is proposed.

Note 7 Cash and Cash Equivalents

	2019	2018
	\$'000	\$'000
Cash at bank and on hand	12,554	12,374

Restrictions on use of cash and investments

Access to the above funds and to other financial assets (see Note 10) is restricted as the funds are held for specific purposes as follows:

Cash at bank and on hand (above)	12,554	12,374
Other financial assets (Note 10)	38,542	36,732
	51,096	49,106

These funds are set aside for the following purposes:

OFIEP Funds (Note 14) (Note 30)	0	1,047
Security for Termination Fees (Note 14)	741	533
Unused Termination Fees	318	328
Bio-diversity trust funds	51	59
Infrastructure maintenance reserves	4,536	5,672
Deferred tax liabilities (Note 18)	10,195	9,516
Unearned revenue (Note 20)	3,100	3,249
Unrestricted funds	32,155	28,702
	51,096	49,106

Note 8 Trade and Other Receivables

	2019	2018
	\$'000	\$'000
Trade debtors	12,943	11,170
Less: Allowance for expected credit losses	(19)	(19)
	12,924	11,151

Ageing

The ageing of trade debtors for the consolidated entity at balance date was:

Not past due	12,943	11,134
Past due 31-60 days	0	3
Past due 61 to 90 days	0	2
Over 90 days	0	31
	12,943	11,170

30 June 2019

Note 9 Other Current Assets

	2019	2018
	\$'000	\$'000
Prepayments	221	182

Note 10 Other Financial Assets

	2019	2018
	\$'000	\$'000
Financial assets at fair value through the profit and loss	38,542	36,732

These are units in investment trusts managed in accordance with a documented investment strategy described at Note 31. Access to these funds is restricted as the funds are held for specific purposes (refer Note 7).

Note 11 Property, Plant and Equipment

	2019	2018
	\$'000	\$'000
Land and buildings		
Freehold land		
At cost	<u>1,733</u>	1,733
Buildings		
At cost	2,268	2,275
Less: Accumulated depreciation	(1,512)	(1,450)
	<u>756</u>	825
Total land and buildings	<u>2,489</u>	2,558
Plant and equipment		
Plant & Equipment – At cost	1,139	1,139
Less: Accumulated depreciation	(780)	(737)
	<u>359</u>	402
Motor Vehicles – At cost	935	709
Less: Accumulated depreciation	(492)	(651)
	<u>443</u>	58
Office equipment & software – At cost	1,262	1,506
Less: Accumulated depreciation	(1,087)	(1,454)
	<u>175</u>	52
Total plant and equipment	<u>977</u>	512
Water Distribution and Infrastructure		
Earth Channels – At cost	12,418	12,418
Less: Accumulated depreciation	(2,260)	(2,136)
	<u>10,158</u>	10,282
Infrastructure – At cost (a)	51,147	50,117
Less: Accumulated depreciation & impairment	(16,086)	(15,055)
	<u>35,061</u>	35,062
Total Water Distribution & Infrastructure	<u>45,219</u>	45,344
Capital Works in Progress		
At cost	<u>469</u>	724
Total Capital Works in Progress	<u>469</u>	724
Total Property, Plant & Equipment	<u>49,154</u>	49,138

Note 11 Property, Plant and Equipment (Continued)

(a) Leasehold Infrastructure

Infrastructure includes road bridges and road culverts in the Coleambally Irrigation District with a net carrying value of \$2.11 million (2018: \$2.20 million) which are constructed on land owned by local government. However, the Co-operative has control of these assets and it is responsible for maintaining them. Accordingly, these assets have been brought to account as assets of the Co-operative on the basis of control.

(b) Reconciliations

Reconciliations of the carrying amounts of each class of property, plant & equipment at the beginning and end of the current financial year are set out below:

	Land & Buildings \$'000	Plant & Equipment \$'000	Water Infrastructure \$'000	Construction In Progress \$'000	Total \$'000
Consolidated					
Carrying amount at 1 July 2018	2,558	512	45,344	724	49,138
Additions	0	614	732	469	1,815
Disposals	(5)	0	(233)	0	(238)
Transfers	0	0	724	(724)	0
Depreciation expense	(64)	(149)	(1,348)	0	(1,561)
Provision for impairment	0	0	0	0	0
Carrying amount at 30 June 2019	2,489	977	45,219	469	49,154

Note 12 Deferred Tax Assets

	2019 \$'000	2018 \$'000
The Deferred tax balance is attributable to:		
Doubtful debt	5	5
Employee entitlements	185	158
Professional fees	6	9
Other	92	93
	288	265

Coleambally Irrigation Co-operative Limited
Notes to the Financial Statements

30 June 2019

Note 13 Intangible Assets

	2019	2018
	\$'000	\$'000
Conveyance licence at cost	74,572	74,572
Other water entitlements at cost	1,686	1,686
	76,258	76,258

Movement in intangible assets

	Conveyance Licence	General Security Tradeable	High Security Tradeable	G Class High Security Non- Tradeable	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Consolidated					
Carrying amount at 1 July 2018	74,572	794	366	526	76,258
Additions	0	0	0	0	0
Disposals	0	0	0	0	0
Transfers	0	0	0	0	0
Provision for impairment	0	0	0	0	0
Carrying amount at 30 June 2019	74,572	794	366	526	76,258

Valuation of Conveyance Licence

The Co-operative currently holds 117,342 ML (2018: 117,342 ML) of Conveyance Licence. The percentage of water allocated against this licence has varied between 86% and 100% over the last 10 years in line with the varying general security allocation. There is currently no active market for Conveyance Water however, in the opinion of the Directors, Conveyance Water has similar attributes to High Security Water Entitlements, which does have an active market. The volume weighted average price of High Security Water Entitlements for the financial year was \$5,212 per ML (2018:\$3,654). Based on this value the Directors believe that the value of the Conveyance Licence is between \$525 million and \$612 million (2018: \$368 million and \$429 million).

Note 14 Trade and Other Payables

	2019	2018
	\$'000	\$'000
Trade creditors	1,730	2,072
Accrued expenses	994	977
Amounts held on behalf of members as security for Termination Fees	741	533
Amounts held on behalf of the Government – OFIEP (Note 30)	0	1,047
Amounts held on behalf of Coleambally Biodiversity Trust	51	59
	3,516	4,688

Coleambally Irrigation Co-operative Limited
Notes to the Financial Statements

30 June 2019

Note 15 Current Tax Liabilities

	2019	2018
	\$'000	\$'000
Income Tax	663	272

Note 16 Current Provisions

	2019	2018
	\$'000	\$'000
Employee entitlements - Annual Leave	303	249
Employee entitlements - Long Service Leave	285	279
Employee entitlements - Other	39	29
	627	557

Note 17 Non-current Provisions

	2019	2018
	\$'000	\$'000
Employee entitlements - Long Service Leave	45	17

Note 18 Deferred Tax Liabilities

	2019	2018
	\$'000	\$'000
The deferred tax liability is attributable to:		
Property, Plant & Equipment	10,195	9,516
	10,195	9,516

30 June 2019

Note 19 Members' Shares

	2019	2018
	Shares	Shares
Ordinary shares - fully paid @ \$1.00	485,445	485,509

Movement in Ordinary Shares

Details	No of Shares	Issue Price	\$
Balance 30 June 2017	485,509	\$1.00	485,509
Issue of shares 2017/18	0	\$1.00	0
Cancellation of shares 2017/18	(0)	\$1.00	(0)
Balance 30 June 2018	485,509	\$1.00	485,509
Issue of shares 2018/19	0	\$1.00	0
Cancellation of shares 2018/19	(64)	\$1.00	(64)
Balance 30 June 2019	485,445	\$1.00	485,445

Under the Co-operative's rules it has an obligation to repay the paid up capital amount in respect of any shares that become inactive. As the Co-operative does not have an unconditional right to refuse this repayment this amount is brought to account as a liability rather than as equity.

Note 20 Other Liabilities

	2019	2018
	\$'000	\$'000
Unearned Revenue relating to long term supply agreements		
- Current	149	149
- Non-Current	2,951	3,100
	3,100	3,249

Note 21 Financial Instruments

(a) Credit risk exposures

The credit risk on financial assets which have been recognised in the balance sheet is generally the carrying amount, net of any provisions for doubtful debts.

(b) Interest risk exposure

The consolidated entity's exposure to interest rate risk and the effective weighted average interest rate by maturity periods is set out in the following table:

2019		Fixed Interest Maturing In					Total
Notes	Floating interest rate	1 year or less	Over 1 to 5 years	More than 5 years	Non-interest bearing	\$'000	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Financial assets							
Cash and deposits	7	3,138	9,416	0	0	0	12,554
Receivables	8	0	0	0	0	12,924	12,924
Financial assets at fair value through the profit and loss	10	0	0	0	0	38,542	38,542
		3,138	9,416	0	0	51,466	64,020
Weighted average interest rate		0.95%	2.40%				
Financial liabilities							
Trade and other creditors	14	0	0	0	0	3,516	3,516
		0	0	0	0	3,516	3,516
Net financial assets (liabilities)		3,138	9,416	0	0	47,950	60,504
2018							
2018		Fixed Interest Maturing In					Total
Notes	Floating interest rate	1 year or less	Over 1 to 5 years	More than 5 years	Non-interest bearing	\$'000	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Financial assets							
Cash and deposits	7	3,560	8,814	0	0	0	12,374
Receivables	8	0	0	0	0	11,151	11,151
Financial assets at fair value through the profit and loss	10	0	0	0	0	36,732	36,732
		3,560	8,814	0	0	47,883	60,257
Weighted average interest rate		1.25%	2.32%				
Financial liabilities							
Trade and other creditors	14	0	0	0	0	4,688	4,688
		0	0	0	0	4,688	4,688
Net financial assets (liabilities)		3,560	8,814	0	0	43,195	55,569

Note 21 Financial Instruments (Continued)

(c) Net fair value of financial assets and liabilities

Financial assets at fair value through the profit and loss

The Co-operative measures and recognises its financial assets at fair value through the profit and loss on a recurring basis after initial recognition.

AASB 13: *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurements into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

- Level 1 - Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 - Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 - Measurements based on unobservable inputs for the asset or liability.

The Co-operative's financial assets at fair value through the profit and loss are classified as level 1. There has been no change in the valuation technique used to calculate the fair values disclosed in the financial statements.

Other financial assets and liabilities

The carrying value of other financial assets and liabilities approximates fair value.

Note 22 Remuneration of Auditors

During the year the auditor of the group earned the following remuneration:	2019	2018
	\$'000	\$'000
Audit of the financial statements	36	34
Other assurance services	2	0
Total audit and other assurance services	38	34
Taxation services	7	14
Other consulting services	7	0
Total other services	14	14
Total remuneration	52	48

Note 23 Contingent Liabilities

There are no known contingent liabilities as at the date of this report.

Note 24 Commitments for Expenditure

Capital commitments	2019	2018
	\$'000	\$'000
Commitments for the acquisition of plant and equipment contracted for at the reporting date but not recognised as liabilities, payable:		
Not later than one year	52	120
Between 1 and 5 years	0	0
	52	120

The current year balance of \$52,000 (2018: \$120,000) relates to ongoing capital works.

Note 25 Employee Entitlements

	2019	2018
	\$'000	\$'000
Employee entitlement liabilities		
Provision for employee entitlements		
Current (Note 16)	627	557
Non-current (Note 17)	45	17
Aggregate employee entitlement liability	672	574

Superannuation Fund

Superannuation contributions have been paid into compliant superannuation funds of employee choice in accordance with statutory requirements. The Co-operative had no liability (2018: \$0) at year end.

Note 26 Reconciliation of Net Profit/(Loss) After Income Tax to Net Cash Inflow/(Outflow) From Operating Activities

	2019	2018
	\$'000	\$'000
Net profit/(loss) after income tax	3,995	1,915
Depreciation and amortisation	1,561	1,469
Net (profit)/loss on sale of non-current assets	(40)	99
(Increase)/decrease in fair value of financial assets	(2,708)	(2,000)
Change in operating assets and liabilities		
(Increase)/decrease in trade debtors	(1,773)	533
(Increase)/decrease in prepayments	(39)	21
Increase/(decrease) in trade creditors and accruals	(266)	284
Increase/(decrease) in OFIEP funds held	(1,047)	(856)
Increase/(decrease) in Coleambally Biodiversity Trust funds held	(8)	(9)
Increase/(decrease) in employee provisions	98	32
Increase/(decrease) in net tax liabilities	1,047	(341)
Net cash inflow/(outflow) from operating activities	820	1,147

30 June 2019

Note 27 Related Parties

Key management personnel

The names of persons who were Directors of the Co-operative at any time during the financial period are as follows: P T Sheppard, B M Brown, K H Burge, G F Latta, A T Mannes, C M Perkins and S Smith.

The following Executive Officers had authority and responsibility for planning, directing and controlling the activities of the Co-operative, directly or indirectly, during the financial year:

C Ashby (Chief Executive Officer) , P Clarke (General Manager Finance & Environmental Compliance), S Oosthuysen (General Manager Water Operations) and B Vearing (Company Secretary).

	2019	2018
	\$'000	\$'000
Key management personnel compensation		
Short-term employee benefits	1,243	1,229
Post-employment benefits	118	116
	1,361	1,345

Included in the above amount are Directors' fees totalling \$277,228 (2018: \$273,778). The AGM approved ceiling is \$325,000.

Loans to key management personnel

There were no loans to key management personnel or their related entities.

Transactions with related parties concerning shares

The number of shares issued by the consolidated entity to key management personnel or related entities during the year was 1,390 (2018: 0). The numbers of shares held directly, indirectly or beneficially by key management personnel or their related entities at balance date:

	2019	2018
	Number	Number
P T Sheppard	4,238	4,238
K H Burge	5,300	5,300
A T Mannes	1,390	10
C M Perkins	2,083	2,384
	13,011	11,932

Note 27 Related Parties (Continued)

Other transactions with related parties

During the year the Co-operative sold water to key management personnel of the Co-operative or their related entities on terms and conditions no more favourable than those which it is reasonable to expect would have been adopted if dealing with them at arm's length in the same circumstances. During the year the Co-operative purchased an asset from a member of key management personnel's related entity on terms and conditions no more favourable than those which it is reasonable to expect would have been adopted if dealing with them at arm's length in the same circumstances.

The total value of transactions and balances with key management personnel and their related entities during the year and at balance date is set out below:

	2019	2018
	\$'000	\$'000
Value of transactions (incl GST)		
Water sales to related parties	369	300
Purchase of Asset	35	0
Balances at the reporting date		
Receivable from related parties	321	273
Payable to related parties	0	0

Other related parties

There are no other related party transactions.

Note 28 Subsidiaries

Name of Entity	Country of Incorporation	Class of Shares	Equity Holding	
			2019	2018
			%	%
Watermart Coleambally Pty Ltd	Australia	Ordinary	100	100
Aquilex Pty Ltd	Australia	Ordinary	100	100

Note 29 Events Occurring After the Reporting Date

No other matter or event has arisen since the reporting date that is considered likely to have a significant effect on the Co-operative in future financial years.

30 June 2019

Note 30 Government Funded Program - On Farm Irrigation Efficiency Program ("OFIEP")

The Co-operative was the manager of the OFIEP programs in the Coleambally Irrigation District and surrounding areas. The program was completed during the current financial year. Details of the transactions of the OFIEP programs for the year ended 30 June 2019 are:

	2019	2018
	\$'000	\$'000
Opening amounts held on behalf of government/(owing by government)	1,047	1,903
Government grants – OFIEP Round 5 received	20	607
Interest received	5	10
Interest paid to Government	(57)	0
Paid to proponents in Coleambally Irrigation Area	(261)	(814)
Paid to proponents in Other Areas	(595)	(558)
Paid to administration service providers	(2)	0
Management fees	(157)	(101)
Net closing amounts held on behalf of government/(owing by government)	0	1,047
Comprising		
Closing amounts held on behalf of Government (Note 14)	0	1,047
	0	1,047

As stated in Note 1(b)(v) Government grants are recognised as income as the works for which the grants were received are undertaken. As no OFIEP funds are used on Co-operative works, no income other than management fees are recognised. Grants received in advance are brought to account as a liability titled *Amounts held on behalf of Government*. Grants owing by Government are brought to account as an asset titled *Amounts owing by Government*.

Note 31 Financial Risk Management

The Co-operative's activities expose it primarily to the financial risks of liquidity and credit risk. The Board of Directors and senior management are responsible for monitoring and managing the financial risks of the Co-operative. They monitor these risks through monthly Board meetings where monthly management reports are presented and analysed. The Co-operative does not enter into derivative financial instruments and does not speculate in any type of financial instrument.

(a) Liquidity Risk

Liquidity risk is the risk that the Co-operative will not be able to meet its financial obligations as they fall due. The Co-operative has both short term and long term facilities which enable sufficient cash to be available to settle obligations as they fall due. The Chief Executive Officer monitors the cash position of the Co-operative on a regular basis. The Co-operatives' financial liabilities are disclosed at Note 21. All financial liabilities as at balance date are due for payment in less than 12 months from balance date.

(b) Credit risk

Credit risk is the risk of financial loss to the Co-operative if a party to a financial instrument fails to meet its contractual obligations. Credit risk arises from the financial assets disclosed in Note 21. Cash deposits are held with reputable banking institutions.

Units in investment trusts are managed in accordance with a documented investment strategy. The investment strategy has been developed to optimise the investment return and minimise the risk of volatility over the time the funds are expected to be held. As at 30 June 2019 the investment portfolio is spread across the following:

	2019	2018
Australian Equities	27.2%	21.0%
Global Equities	28.1%	23.8%
Property and Infrastructure	15.1%	8.1%
Growth Alternatives	9.6%	11.7%
Defensive Alternatives	5.0%	5.9%
Fixed Interest and Diversified Income	15.0%	29.5%

The performance of these investments are reported to, and monitored by the Board each month. In addition, the performance of our investment advisor is also closely monitored.

In respect of debtors the risk is significantly mitigated by a charge over customers water rights afforded by the Water Management Act 2000.

(c) Interest rate risk

Interest rate risk is the risk that changes in interest rates will affect the Co-operative's cash on call and term deposits. The following table summarises the sensitivity of the Co-operative's financial assets and liabilities to a 1% movement in the interest rate:

	1%		-1%	
	Profit \$'000	Equity \$'000	Profit \$'000	Equity \$'000
Cash on call and term deposits	125	125	(125)	(125)

Note 32 Segmental Reporting

There are three distinct segments of the Co-operative's business as follows:

Irrigation

This is the core business undertaking which manages the irrigation infrastructure and the delivery of water and services to customers.

Investment

The Co-operative invests funds held for the long-term replacement of infrastructure.

OFIEP

The Co-operative entered into arrangements with government for the implementation of the On Farm Irrigation Efficiency Program (OFIEP). The program was completed during the current financial year.

The contributions of each of these segments to the Co-operative's consolidated profit/(loss) for the year are set out below:

	Irrigation		Investment		OFIEP		Consolidated	
	2019	2018	2019	2018	2019	2018	2019	2018
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Sales & other revenue	14,256	11,950	0	0	0	0	14,256	11,950
Interest	0	0	353	413	0	0	353	413
Other investment income	0	0	2,708	2,000	0	0	2,708	2,000
OFIEP Management Fee	0	0	0	0	156	124	156	124
Total Revenue	14,256	11,950	3,061	2,413	156	124	17,473	14,487
Employee expenses	4,092	3,907	0	0	0	0	4,092	3,907
Operating expenses	7,859	9,097	0	0	0	0	7,859	9,097
Total expenses	11,951	13,004	0	0	0	0	11,951	13,004
Underlying profit/(loss)	2,305	(1,054)	3,061	2,413	156	124	5,522	1,483
OFIEP recoveries	156	124	0	0	(156)	(124)	0	0
Termination fees	1	0	0	0	0	0	1	0
Consolidated profit/(loss)	2,462	(930)	3,061	2,413	0	0	5,523	1,483

Directors' Declaration

30 June 2019

The Directors declare that the financial statements and notes set out on pages 11 to 36 are in accordance with the Co-operatives National Law, including:

- (a)** complying with Accounting Standards and other mandatory professional reporting requirements; and
- (b)** giving a true and fair view of the Co-operative's financial position as at 30 June 2019 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date.

In the Directors' opinion there are reasonable grounds to believe that the Co-operative will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Directors.



Peter Sheppard
Director

Coleambally
20 August 2019



520 Swift St
PO Box 375
Albury NSW 2640

P 02 6023 9100
F 02 6021 2154
W johnsonsmme.com.au

Independent audit report to the members of Coleambally Irrigation Co-operative Limited

Opinion

We have audited the financial statements of Coleambally Irrigation Co-operative Ltd and its controlled entities (the consolidated entity), which comprises the consolidated balance sheet as at 30 June 2019, the consolidated income statement, consolidated statement of changes in equity and consolidated statement of cash flows for the year ended on that date, a summary of accounting policies, other explanatory notes and the Directors' declaration.

In our opinion, the accompanying financial report of the consolidated entity is in accordance with the *Co-operatives (Adoption of National Law) Act 2012 (NSW)*, including:

- a) giving a true and fair view of the consolidated entity's financial position as at 30 June 2019 and of its performance for the year then ended; and
- b) complying with Australian Accounting Standards and the *Co-operatives (New South Wales) Regulation 2014*.

Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the *Audit of the Financial Report* section of our report. We are independent of the consolidated entity in accordance with the auditor independence requirements of the *Co-operatives (Adoption of National Law) Act 2012 (NSW)* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Co-operatives (Adoption of National Law) Act 2012 (NSW)*, which has been given to the directors of the consolidated entity, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report

The directors of the consolidated entity are responsible for the other information. The other information comprises the information included in the consolidated entity's annual report for the year ended 30 June 2019, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent auditor's report to the members (continued)

Responsibility of the Directors for the Financial Report

The directors of the consolidated entity are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Co-operatives (Adoption of National Law) Act 2012 (NSW)* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the consolidated entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the consolidated entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

The financial report has been prepared for distribution to members for the purpose of fulfilling the director's financial reporting requirements under the *Co-operatives (Adoption of National Law) Act 2012 (NSW)*. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

Johnsons MME
Chartered Accountants



Stephen Clarke
Director

Albury
26 August 2019

30 June 2019



Peter Sheppard
Chairman

Peter is involved in running a successful family farming business with his mother, Margaret and wife, Penny.

Peter was elected to the Board of Coleambally Irrigation Mutual Co-operative Limited in 2000 and served as Chairman of the Mutual from November 2003 until he retired to take up a position of Member Director on the CICL Board in November 2012.

Peter has had considerable experience on CICL Board committees having served as an irrigator representative on the Community Environmental Committee, and as the CIMCL's representative on the Asset & Refurbishment Committee.

Peter is a graduate of the Australian Institute of Company Directors.

Craig is involved in running a successful family farming business with his wife, Alicia.

Craig has previously participated in the RGA emerging leaders' program run by the Australian Rural Leadership Foundation and represented Coleambally on the Young Irrigators' Network.

Craig received a Bachelor of Applied Science Agriculture from CSU Wagga in 2002 and is a graduate of the Australian Institute of Company Directors.

Craig was elected to the CICL Board in October 2014 and currently also serves on the Finance & Risk and the Governance Committees.



Craig Perkins
Member Director



Keith Burge
Member Director

Keith is the son of a pioneering family of Coleambally and together with his wife, Margaret, and family has been farming in the Coleambally area for 38 years. Keith received a Diploma of Applied Science (Hawkesbury Ag College) in 1980.

Keith is a member of the Australian Institute of Company Directors. Keith has taken an active role in the administration of the Murrumbidgee Shire Community Experimental/Demonstration Farm and is recognized as an Honorary Councillor.

Keith joined CICL's Board in November 2013 and has served on various sub-committees of the Board.

Anthony, along with his wife Amanda, are involved with his father and brothers in their family farming partnership in the CIA.

In 2016, Anthony and Amanda established Mannes Agencies Pty Ltd, an independent livestock and property agency servicing a Riverina based clientele centred in Coleambally.

Anthony is a graduate of the Australian Institute of Company Directors.

Anthony was elected to the CICL Board in October 2015 and currently also serves on the Finance & Risk Committee and AR&M Committee.



Anthony Mannes
Member Director

Director and Management Biographies

30 June 2019



Bruce Brown
Independent Director

Bruce joined CICL's Board in 2004. He has had extensive senior management experience across a number of agribusiness industries. Additionally, he has been a member of a number of government committees including the National Rural Advisory Committee (1999-2005) and is currently a NSW Natural Resource Access Regulator Board Member. His roles at Elders Limited, Commonwealth Development Bank, ANZ and Queensland Cotton have involved profit centre and risk management, strategic planning, business development and marketing activities.

Bruce has a strong network across both the private and government agribusiness sectors. He is a past Member of the National Rural Advisory Council and has served on a number of Australian and State Government reviews into industries/entities such as the Victorian Wool Industry and the National Rural Counselling Service.

He is an honours graduate of both Wagga Agricultural College and UNE (Bachelor of Agricultural Economics) and has in the past served as an Advisory Council Member of Orange Agricultural College. Bruce has lectured in agricultural policy and farm management at Roseworthy Agricultural College, Orange Agricultural College and the University of New England.

Bruce holds a number of agribusiness directorships and also has farming interests involving grain production and cattle breeding.

Bruce was appointed to the NSW Natural Resource Access Regulator Board in December 2017.

Sharon joined the CICL Board in October 2018. She has had extensive Non-Executive Director and Senior Management experience within both private and public utility sectors.

Sharon holds a Bachelor of Commerce Degree, is a Chartered Accountant, has post graduate qualifications in Applied Finance and is a graduate of the Australian Institute of Company Directors.

Sharon has a strong finance and senior leadership background in the Public Water Utility Sector as CFO and later General Manager Finance and Corporate Services for the Hunter Water Corporation for 21 years.

She has a strong corporate governance focus including experience with Boards of Directors, as CEO, Non-Executive Director, Company Secretary and Chair of Audit Committee roles. She is currently Deputy Chair of the National Apprentice Employment Network, Director of the Hunter Trade College and CEO of HVTC (Apprentices and Trainees), employing over 700 apprentices and trainees across all trades in NSW.



Sharon Smith
Independent Director



Bronwyn Vearing
Company Secretary

Bronwyn joined CICL in August 2008 as its Executive Assistant, after moving to Coleambally with her husband and young family.

Bronwyn assumed the role of the CICL and CIMCL Company Secretary in December 2014. Bronwyn continues to focus on ensuring that the business operates in compliance with its own rules and policies and those levied on it by State and Federal Governments and/or their agencies. In addition to her role at CICL, Bronwyn has a two-fold role as the Company Secretary and Director on National Irrigation Corporation Water Entitlement Register Pty Ltd (NICWER).

Bronwyn holds a Graduate Diploma of Applied Corporate Governance and a Bachelor of Business (Business Management /Marketing) and is a Graduate of the Governance Institute of Australia.

Director and Management Biographies

30 June 2019



Clifford Ashby
Chief Executive Officer

Clifford joined CICL in July 2017. He is a Fellow of the Chartered Accountants in Australia and holds a Bachelor's degree in Commerce. He is a Graduate of the Australian Institute of Company Directors.

Clifford has over 25 years of extensive leadership and general management experience in listed and unlisted companies as Managing Director, Chief Executive Officer, Chief Financial Officer, Executive and Non-Executive Director, and General Manager, building on a corporate finance career. Clifford has lived and worked in South Africa, Europe and Australia and has extensive experience in agribusiness, having been Managing Director of one of Australia's largest horticultural companies.

Paul joined CICL in May 2013 as Chief Financial Officer. He was appointed General Manager: Finance & Environmental Compliance in July 2014.

He qualified as a Chartered Accountant with KPMG in South Africa and has over 25 years experience in accounting roles including senior financial roles in medium sized businesses overseas and in Australia.

Paul holds Bachelor's and a Master's degree and post-graduate qualifications in accounting, tax and investment management. He is a member of Chartered Accountants Australia and New Zealand and the Chartered Institute for Securities & Investment (UK).



Paul Clarke
General Manager - Finance and
Environmental Compliance



Steve Oosthuysen
General Manager - Operations

Steve joined CICL in December 2017 as General Manager - Operations, following ten years in engineering roles at Griffith City Council.

After completing a bachelor degree in Civil Engineering, Steve worked for the national Department of Water Affairs in South Africa in catchment management and irrigation scheme management, followed by six years constructing bulk water infrastructure – supply channels, drains, syphons, tunnel, weirs, a pump station, an earth fill embankment dam and a scheme to collect and treat acid outflows from an abandoned coal mine. Steve then spent nine years in the operation and maintenance of large government owned dams, inter-basin water transfer schemes (channels & tunnels) and took part in negotiating and transferring the operations of government owned irrigation and water supply schemes to irrigation boards and local authorities.

Steve (and his family) migrated to Australia in 2007 to take up a position as engineer at Griffith City Council and have subsequently qualified and accepted Australian Citizenship.

Steve is a member of the Australian Water Association and Water Industry Operators Association.

30 June 2019



Kevin Kelly
Manager - Assets and
Maintenance

Kevin's initial exposure to irrigation in Coleambally was as a share farmer during the period 1979-1986. Following this, he assumed the role of Cropping and Irrigation Manager of Corynnia Station at Carrathool.

Kevin returned to Coleambally in 1996 as Coleambally Irrigation's Operations Manager. In 2006, he became the Assets and Maintenance Manager.

Kevin holds a Diploma of Applied Science (Agriculture) from Melbourne University and a Bachelor of Management, Farming (Sydney University).

Daniel grew up on a beef cattle property at Rosevale in South-East Queensland, with exposure to stock work, dairy cattle, small crops and pressurised irrigation.

Daniel joined CICL in December 2006 as an Assistant Engineer and has been a project manager for subprojects in both the Water Smart Australia program and PIIOP, as well as developing CICL's channel capacity and hydraulic models. Daniel took on the role of Manager Water Operations in February 2014, and in October 2017 moved closer to his passion of electronics and ICT with the role of Manager Information Systems.

Daniel holds a Bachelor of Engineering (Mechatronics – Robotics and Automation) from University of Southern Queensland (Toowoomba), and a Graduate Diploma in Engineering with a focus on water and hydraulic engineering.



Daniel Whittred
Manager - Information Systems



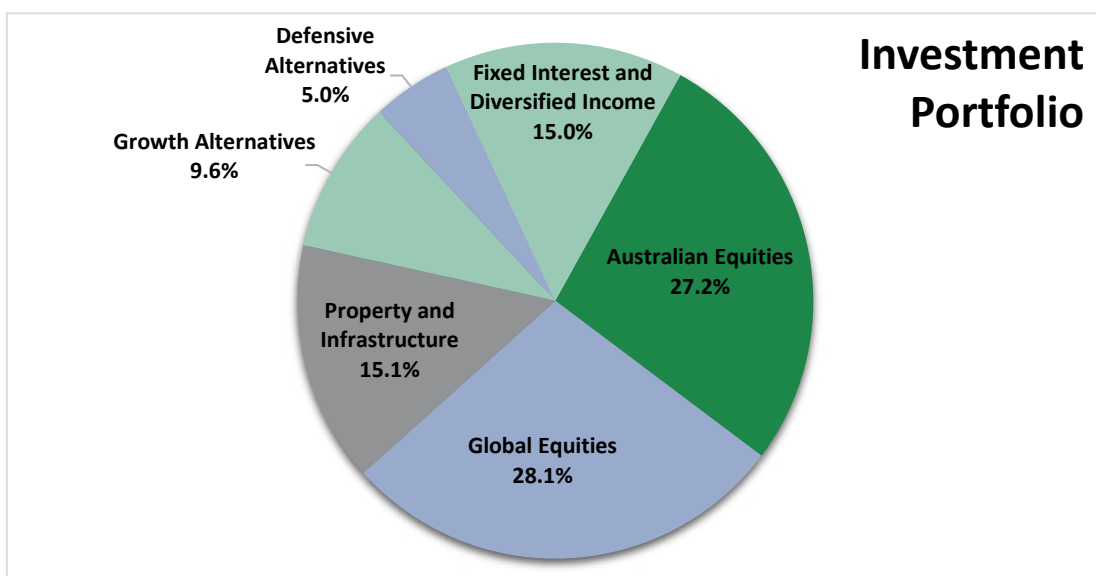
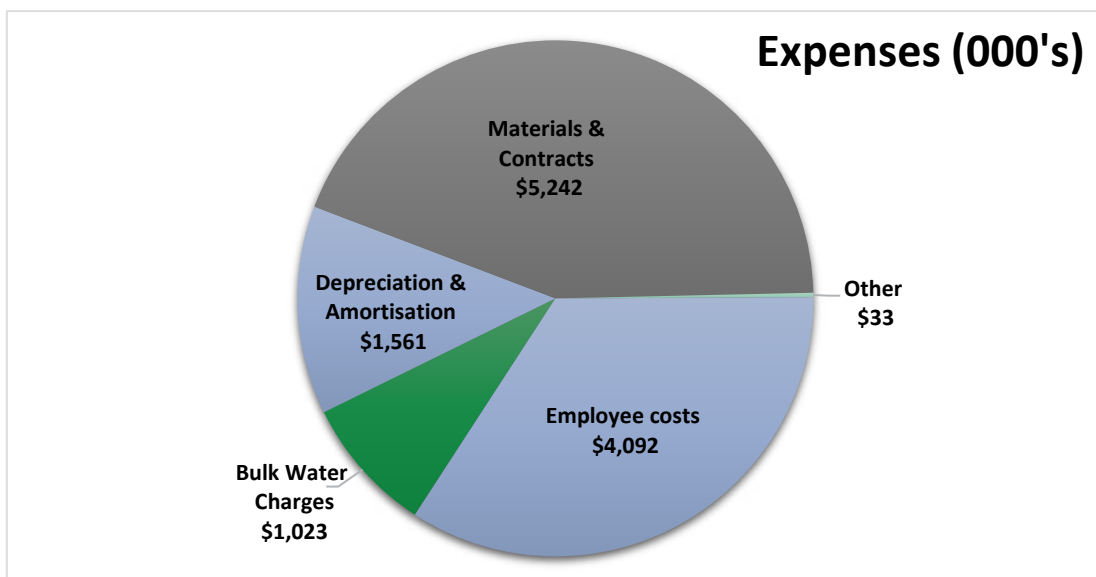
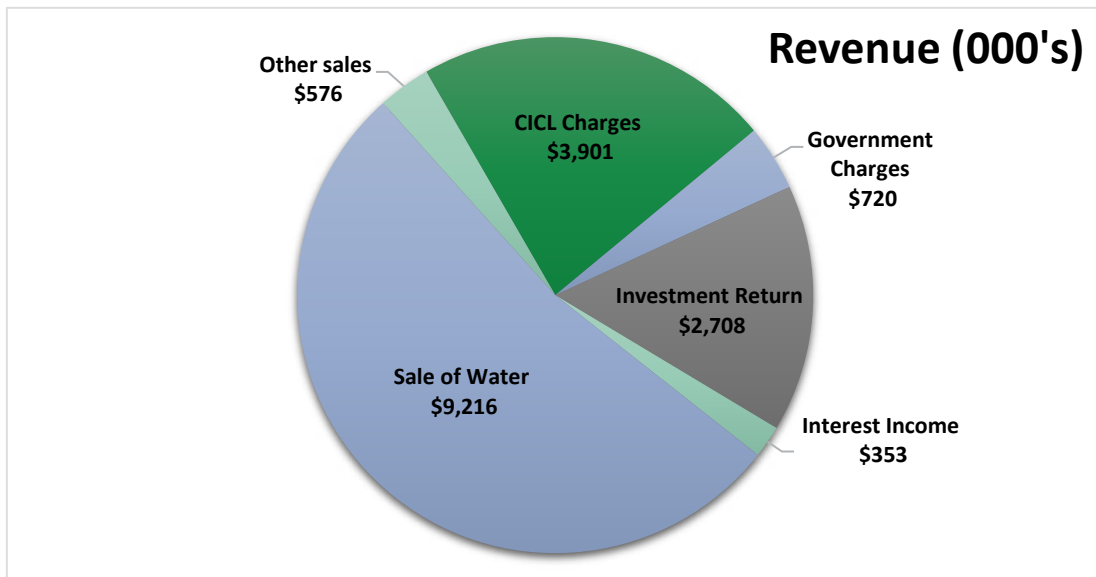
Jenny McLeod
Manager - Policy and
Communications

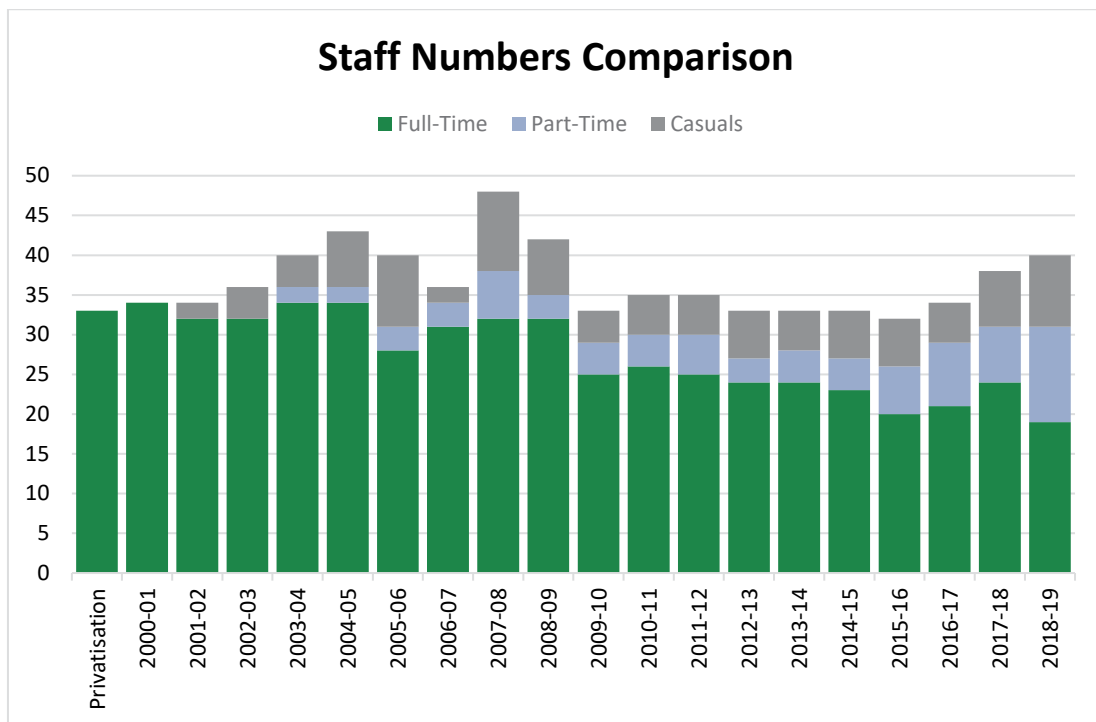
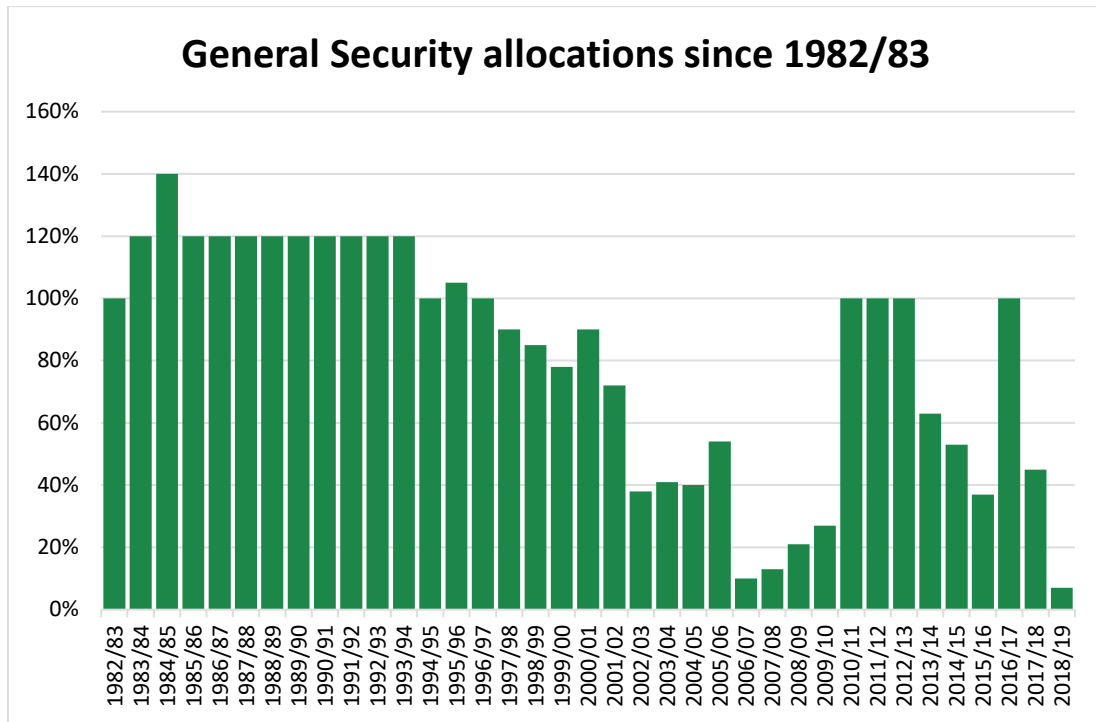
Jenny joined CICL in November 2015. Jenny previously worked in a Management position with Murray Irrigation Limited, based in Deniliquin NSW. Whilst at Murray Irrigation Jenny led the company's corporate affairs department and was closely involved in the company's response to all external water policy issues, including the Murray Darling Basin Plan.

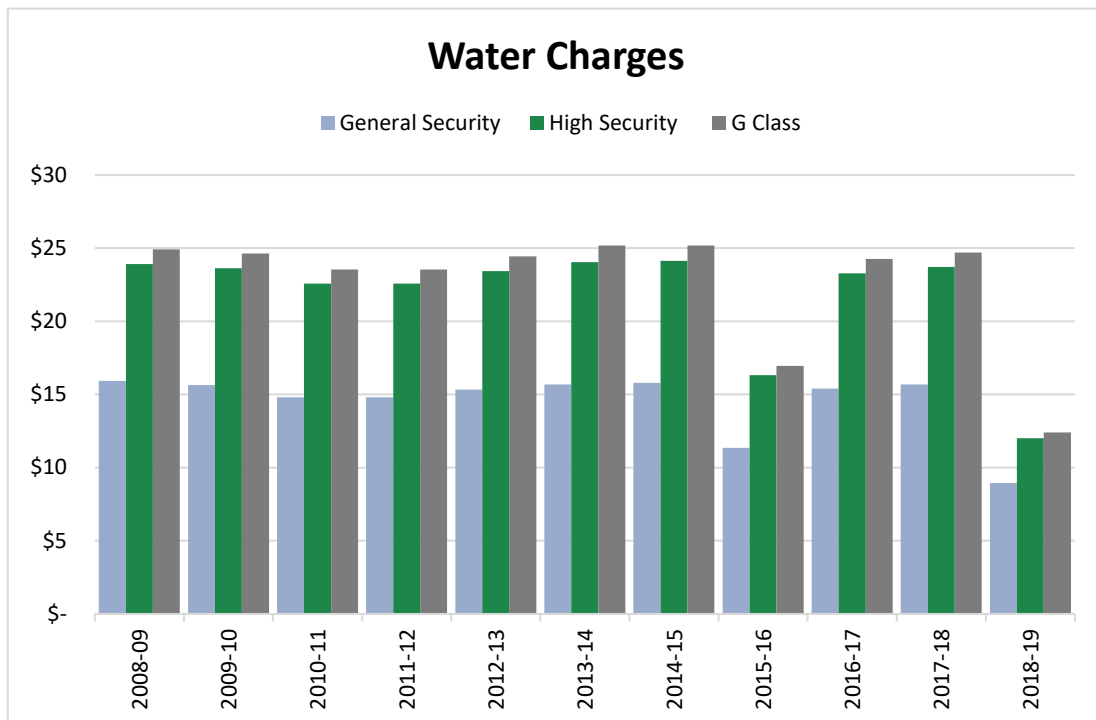
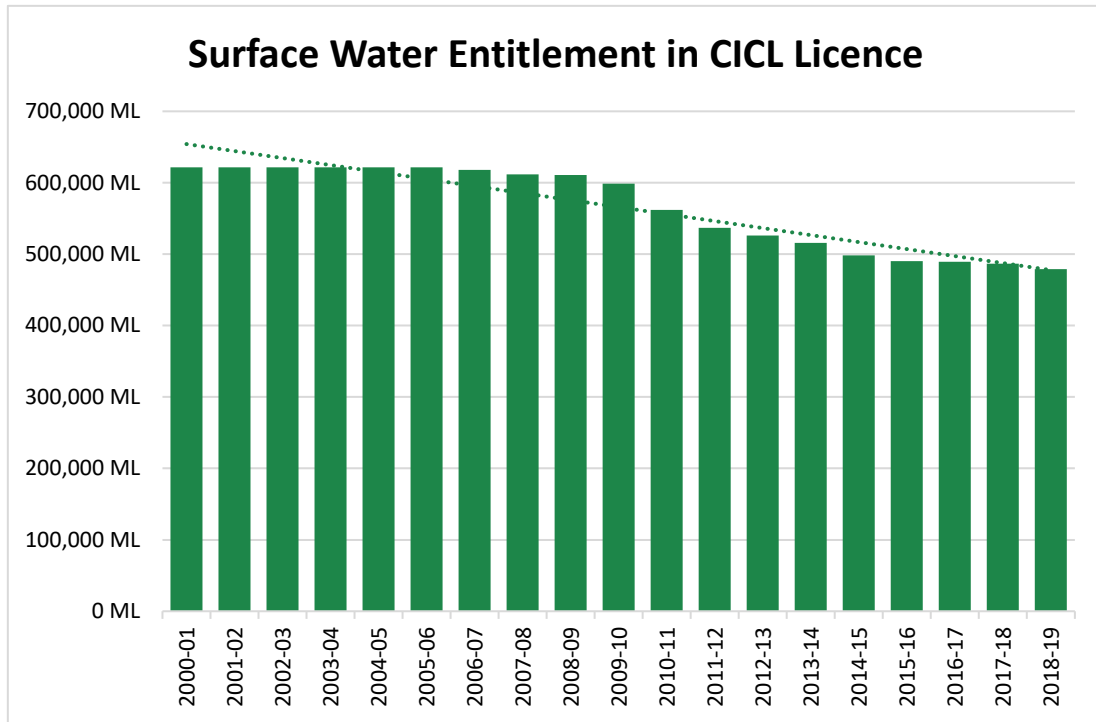
Jenny is CICL's delegate to National Irrigators' Council and is a board member of the council.

Jenny operates a mixed irrigation enterprise with her husband and son near Finley.

Jenny holds a Bachelor of Agricultural Science (Hons) and a Master of Arts (Organisational Communication) and is a graduate of the Australian Institute of Company Directors.







30 June 2019

Coleambally Irrigation Co-operative Limited (CICL) has refreshed its strategic plan. The new Plan builds on the foundations of previous plans which established CICL as an innovative, modern, efficient, gravity irrigation scheme which has embraced technology to improve its service to customers and its water and delivery efficiency and measurement.

In developing the Strategic Plan, we have consulted widely with our external stakeholders including business partners, members, management team and staff. We have considered the external and internal forces facing CICL, its members and our community, and have debated in detail our strengths and weaknesses.

The Strategic Plan outlines our objectives and initiatives and it is the basis for prioritising CICL's activities. The performance of our management team and staff will be measured against the Plan. The Strategic Plan will be formally reviewed annually and amended if considered necessary.

Our Vision

Excellence in sustainable water and irrigation management.

Our Mission

By being at the forefront of water delivery services and promotion of member interests.

Our Values

Service	– reliable, customer focus
Leadership	– community, industry and partnerships
Innovation	– forward thinking
Integrity	– respect, ethical, honourable
Safety	– health, safety and welfare of employees, contractors and visitors

Strategic Objectives

1. Water
To optimise the delivery of water.
2. Technology
To pursue technology to optimise all areas of our business.
3. Influence (political, industry, other)
To influence decision makers and water policy to maximise the benefit for CICL and its irrigators.
4. Infrastructure
To ensure infrastructure is in place to service our irrigators now and in the future.
5. Brand and reputation
To enhance the brand and reputation of CICL and its members.
6. Compliance
To be a leading corporate citizen by ensuring compliance in all aspects.
7. Human resources
To attract and retain the best people, building on our commercial culture, and empowering our people.
8. Funds management
To optimise return on funds invested subject to the risk appetite as instructed by the Board.
9. Engagement with members
To continue to enhance our relationship with our members.
10. Community
To be a responsible corporate citizen and support community interests by being prepared to assist the community should an extraordinary event arise.

Frequently Asked Questions

30 June 2019

Q. How much water has been lost from our licence since privatisation?

A. As at 30 June 2019, the amount of surface Water Entitlement on CICAL's licence (Conveyance, HS, GS and Stock & Tank Fill) has decreased by 142,469 ML. Of the volume traded out of the licences, 80,056 ML has been traded on behalf of the Commonwealth or NSW Government PIIOP, WaterSmart and Water4Rivers programs in return for funding which is being used to upgrade our delivery system.

Q. How much surface water do we still hold on our licence?

A. We hold the following amounts of Water Entitlement on CICAL's licence:

8,562 ML	High Security
347,962 ML	General Security
117,342 ML	Conveyance
3,227 ML	Domestic and Stock (Stock)

Q. How much Delivery Entitlement (DE) does CICAL have and how much of that is terminated?

A. CICAL has 488,868 DE of which 3,373 is terminated.

Q. What is the depreciated replacement cost of CICAL's infrastructure compared to its carrying value?

A. \$122m based on the independent valuation in the Jacobs Report dated November 2016, compared to current carrying value of \$45m.

Q. How many farms are there in our area of operations and how many of them are 'dry' (i.e. have no Water Entitlement on them)?

A. There are 493 farms in the Coleambally Irrigation District including 40 in the WCC Outfall District; of these 26 farms are dry. However, most of these 26 farms sit within SFUs and are in production when water allocations permit.

Your Co-operative at a Glance

Farms within Coleambally Irrigation District	493
Farms within Coleambally Irrigation Area	434
Number of business entities owning landholdings	335
Number of Shareholders	287
Number of Voting members	232
Area of Operations	456,821 ha

Coleambally Irrigation Co-operative Limited
PO Box 103, Coleambally NSW 2707
Phone: 02 6954 4003 Fax: 02 6954 4321
www.colyirr.com.au